



The Future of Digital Transformation and Innovation unConference

6 October 2016

Brussels, Belgium, by The Conference Board Celebrating its 100 Year Anniversary!



CONFIRMED SPEAKERS

| Brian Anderson | Associate Program Director The Demand Institute (jointly operated by The Conference Board and Nielsen) |
|------------------------|--|
| Andrea Bonime-Blanc | CEO GEC Risk Advisory |
| Lindsey Canning | Partner, Intellectual Property White & Case LLP London |
| Bonnie Cheuk | Director, Global Head of Digital, Knowledge & Social Collaboration Euroclear |
| Kieran Conlon | VP Sales & Services International Globoforce |
| Martin Curley | Former VP & Director Intel Labs Europe Intel Corporation |
| David Dab | Chief Innovation Officer ING Belgium |
| Wim De Waele | CEO Eggsplore |
| John Higgins | Director General Digital Europe |
| Richard Hughes | Director of Social Strategy BroadVision |
| Joshua Jost | Chief Storyteller Anderson Walsh Spencer |
| Mark Leiter | Chairman Leiter & Company |
| Bertrand Liard | Partner, Intellectual Property White & Case LLP Paris |
| Jacquelyn MacLennan | Partner, Competition White & Case LLP Brussels and London |
| Ann Mettler | Head of European Political Strategy Centre European Commission |
| Dragan Pendic | Head of Digital & Data Trust RelianceACSN |
| Wil Schoenmakers | Management Group PA Consulting |
| Philippe Trichet | Digital Expert Director Boston Consulting Group |
| Nicolas van Zeebroeck | Innovation and Digital Business Solvay Brussels School |
| Philip Weiss | Author of "Hyperthinking", Founder ZN |





WHY?

Digital is set to revolutionize the world. Is your company set for this? Businesses have always changed—in reaction to changes in the marketplace or in capabilities. But **digital transformation presents a new**

transformation presents a new set of challenges that traditional approaches to transformation cannot address. This unConference looks at digital transformation as a new kind of revolutionary change, exploring the implications for leadership teams and productivity and the types of innovation that will keep rapidly changing companies competitive.

WHO?

The unConference is designed for **400+ C-suite and senior level executives,** leading different functions in large organizations and different industries.

WHAT?

The event will be an integrated blend of

- 1. Open Sessions: plenary forum, tailored break-outs, panel discussion
- 2. Interactive Digital Solutions Fair
- **3. Council Sessions:** peer-to-peer council meeting of your choice (limited availability).

A unique opportunity to learn, get insights, seek solutions, meet peers and network with Europe's top leaders.

WHERE?

WHEN?

Square, Brussels Meeting Centre

6 October 2016

Preliminary Program | Summary



Open Sessions

A For all Invitees, The Conference Board Members and Guests

October 2016, Afternoon and Evening

12:30 – 13:45

Mr. John Metselaar Conference Chair, Council Director The Conference Board, Prof. Leading Innovation, ex-P&G

Why Is This Transformation Different? Prof. Nicolas Van Zeebroeck Innovation and Digital Business, Solvay Brussels School

What Does This Mean For Society? Mrs. Ann Mettler Head of European Political Strategy Centre, the In-house Think Tank of the European Commission

13.45–15.45

Plenary Session

What Does It Mean For Business? Mr. John Higgins Director General of DIGITAL EUROPE

What Does It Mean For Innovation? Mr. Martin Curley Former VP & Director Intel Labs Europe, Intel Corporation

What Does It Mean For Law? Mrs. Jacquelyn MacLennan Partner, Competition, White & Case LLP, Brussels and London

| Stream | The Humans And The (New) Leadership | The Future Of Innovation | Managing Opportunity With Risk | Predicting And Architecting The Future | |
|--|---|--|---|--|--|
| Moderators TCB Experts | Amy Abel, Alison Maitland | Rita Shor, Anne Greer | Matteo Tonello, Ilaria Maselli | Bart van Ark, Mary Young | |
| 16:15 – 16:45 Session 1 | How will the Work Change as we Digitalise the Workplace? Dr. Bonnie Cheuk Euroclear | Today's Communication, Tomorrow's Knowledge Mr. Richard Hughes BroadVision | Staying Secure Mrs. Lindsey Canning Mr. Bertrand Liard White & Case | The Cashless Society, predicting the Consumer Demand Mr. Mark Leiter, Mr. Brian Anderson The Demand Institute (jointly operated by The Conference Board and Nielsen) | |
| 16:55 – 17:25 Session 2 | The ROI of Social Recognition Technology: 7 Ways it Drives Business Success Mr. Kieran Conlon GloboForce | Hyperthinking to get you thriving in the New World Mr. Philip Weiss ZN Consulting | The New Role of Digital and Business Leaders: Data Security and Privacy as an Emerging Growth and Competitive Differentiator Mr. Dragan Pendic RelianceACSN | The multi-facet challenge of making Fintech happen in a Bank Mr. David Dab ING Belgium Mr. Wim De Waele Eggsplore | |
| 17:35 – 18:05 Session 3 | Re-thinking Leadership in the Digital Age: Myth- making, Belief Systems, Sociology and Culture Mr. Joshua Jost Anderson Walsh Spencer | The Power of The Virtual - Meeting the Physical Mr. Wil Schoenmakers PA Consulting | Transforming Non-Financial Risk Into Value: Cyber & Al Dr. Andrea Bonime-Blanc GEC Risk Advisory | Architecting the Digital Transformation in and for your Company Mr. Philippe Trichet Boston Consulting Group | |
| 18:15 – 19:00 Panel Discussion | Mr. John Metselaar Conference Chair Panelists include Bart van Ark, Chief Economist & Chief Strategy Officer The Conference Board and other speakers | | | | |

19:00 – 22:00 Wrap Up, Cocktails and Networking Dinner

Bonus: Breakfast Session

A For all Invitees, The Conference Board Members and Guests (limited seats)

Ortober 2016, 7:30 to 8:30 at the Hilton Brussels Grand Place

Economic, Business and Human Capital Implications from Digital Transformation A Roundtable Conversation With Researchers at The Conference Board

Join this conversation over breakfast on what to expect and anticipate from digital transformation when it comes to attitudes, behaviors, relationships, and interactions, and the impacts on economic and business performance. Mary Young (Principal Researcher, Human Capital), Bart van Ark (Chief Economist), and Pete Davis (Senior Fellow, Data Analytics) will share their thoughts and insights from The Conference Board's recent research on those aspects of digital transformation, and then moderate a round-table to share business experiences. Learn from each other on how to manage this the new fast-paced world full of opportunities and threats in the digital economy.

Interactive Digital Solutions Fair, with Demos and Booths

A Open to all

October 2016, From 12:00 to 19:00, in parallel to the Open Session

Expert Providers from Technology, Change Management, Consultancy, Human Resources and Innovation Capability will share their ideas, concepts and offerings to help you bring the digital world into your company.

The Conference Board Peer-to-Peer **Council Meetings**

Selected Guests may join, Inquire if interested

U 5 October 2016 | 6 October 2016, AM to 13:00 | 7 October 2016, AM to 14:00

The Following Councils will participate

| Corporate Governance Council | Mergers & Acquisitions Council | | |
|---|--|--|--|
| Innovation Council | Financial Executives and Controllers Council | | |
| Corporate Responsibility & Sustainability Council | Procurement Leadership Council | | |
| Global Business Women Leaders Council | Shared Services Council | | |
| Environment and Product Stewardship Council | Chief Financial Officers Council | | |
| CFO Business Unit Council | Strategic Workforce Planning Council | | |
| Health and Safety Council | Diversity & Inclusion in Business Council | | |
| Compliance and Ethics Council | Leadership, Talent and Learning Council | | |
| Legal Council | Talent Acquisition Executives Council | | |
| Human Capital Analytics Council | Human Resources Executives Council | | |
| Global Pensions & Benefits Council | Total Rewards Council | | |
| Chief Economists Council | Future of Procurement Working Group | | |

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Session Sponsors:

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Registration Information

Participation Fees (VAT applied. Fees do not include hotel accommodations).

Corporate Members of The Conference Board

Free of charge

Council Members (includes the Council Meeting and unConference).

900 Euro

unConference Sessions 6 October 13:00 - 22:00

2,500 Euro

Not yet a council member but would like to trial a meeting (includes the Council Meeting and unConference) Subject to Eligibility. Please contact us.

Non Corporate Members of The Conference Board

1,100 Euro

unConference Sessions 6 October 13:00 - 22:00

3,200 Euro

Participation to a Council Meeting on a trial basis (includes the Council Meeting and unConference). Subject to Eligibility. Please contact us.

Team Packages

We are happy to offer team packages for companies interested in registering additional participants. Please contact us for information.

Conference Location

SQUARE - BRUSSELS MEETING CENTRE Glass Entrance Rue Mont des Arts B-1000 Brussels

Hotel Reservation

Click here to book your hotel

Terms & Conditions

The contract between you, the client, and The Conference Board, will commence upon receipt of this order confirmation. A confirmation email will be immediately sent to you. Within a few days you will receive a VAT invoice for your records. There are no cancellation refunds. Registrations are not transferable to a future session. Attendee substitutions

may be made at no additional charge but not prior to The Conference Board approval. Confirmed registrants who fail to attend cannot get a refund. This contract is governed by Belgian law and each party irrevocably agrees that the courts of Belgium will have the exclusive jurisdiction to deal with any disputes which cannot be resolved amicably.

Network Meeting Benefits

By joining the network meeting on 6–7 October you will also be entitled to access The Conference Board resources including research, webcasts and Ask TCB. This offer will last for two months from the date of the event.

Information request

The Future of Digital Transformation and Innovation

Contact us

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Who will attend?

C-Level, VPs, Directors. This unConference is designed exclusively for 400+ top executives, members and non-members of The Conference Board and their direct reports specialized as:

Functions:

HR, Pensions, Benefits, Talent Acquisition

Diversity, Strategic Workforce Planning, HR Analytics

Operations, Procurement, Finance, Controllers, M&A, Tax, Treasury, Economists, Corporate Strategy, Shared Services

Marketing, Digital Transformation, Innovation, R&D, Engineering, Legal, Compliance, Governance, Sustainability, Environment, Health & Safety

Industries:

Aerospace, Apparel, Auto, Banking, Beauty & Cosmetics, Biotechnology, Chemical, Computer

Construction, Consulting Electronics, Energy, Financial Services, Food & Beverage, Health, IT, Insurance, Life Sciences, Manufacturing

Medical Devices, Mining, Pharmaceutical, Power Solutions, Retail, Telecommunications, Transportation, Travel, Utilities

From Companies such as (a sample):

| 3M | BP | Firmenich | Michelin | Schneider Electric |
|------------------------------------|--|------------------------------|-----------------------------|------------------------------|
| A.P. Moller - Maersk | BPOST | Fraunhofer Gesellschaft | Microsoft | SCOR Group |
| AB SKF | BST Solutions | Fresenius Medical Care | MOL Hungarian Oil and | Scottish Enterprise |
| AB Volvo | Cargill | Freudenberg | Gas | Shell International |
| ABB | Caterpillar | FrieslandCampina | Monsanto | Siemens |
| ABN AMRO | Cigna International | Gas Natural | Mubadala Development | Solvay |
| Achmea Holding | Citi | GlaxoSmithKline | Naspers | Standard Life Investments |
| AEGON | Clariant International | Grohe | Nestle | Styrolution Group |
| AGC Flat Glass Europe | Cofra Holding | Gulf Investment | Nike Europe | Sulzer |
| AIRBUS GROUP | Colgate-Palmolive | Heineken | Norsk Hydro | SwedBank |
| Aktia Bank | Credit Suisse Group | Hellenic Petroleum | Novartis | Swiss Reinsurance |
| AkzoNobel | CRH | Henkel | Novo Nordisk | Syngenta International |
| Allianz | Danfoss | Hilti | OC Oerlikon | Tata Steel |
| Almega | Deere & Company | HSBC | Owens Corning | Telefonica |
| Alpha Bank | Deutsche Bank | Hunter Douglas | Panasonic | Telenet Group |
| American Express | Deutsche Post | Management | Pfizer | Telenor |
| Services Europe | Deutsche Telekom | Ideal Standard International | Philip Morris International | Tetra Pak International |
| Amgen | DIAM | IMERYS | PPG Industries | The Industrial Group |
| AptarGroup | Diaverum Group | ING Group | PwC | Tiffany & Co. |
| Ashland | Dow | Ischus Consulting | Procter & Gamble | TOTAL |
| AstraZeneca | Du Pont de Nemours | Johnson & Johnson | Rabobank | UBS Group |
| Atos | E.On | Consumer | RELX Group | UCB |
| Avery Dennison | Eaton | Johnson Controls | Rolls-Royce | |
| AXA | | JT International | Royal Bank of Scotland | UniCredit Group |
| Bacardi-Martini | Ecolab | Kemira | Royal Philips | Unilever |
| Banco Santander Central Hispano | EDF | KONE Corporation | SABMiller | Unisys |
| BASF | Electricity Supply Board | Kuehne & Nagel | SAFRAN | Valeo Management Services |
| Bayer | ENGIE | International | Sandoz International | Van Oord Dredging and |
| BBVA | ENI | la Caixa | SAP | Marine Contractors |
| Bekaert | Ernst & Young | LafargeHolcim | Sapa | VINCI |
| Blackrock Investment | Etex | LEGO | Saudi Aramco | Volvo Car Corporation |
| Management | European Bank for Reconstruction & Development | L'Oreal | SBM Offshore | Wartsila Corporation |
| BNP PARIBAS | | Mars Chocolate | SCA Qualis | William Demant |
| Bombardier Transportation | ExxonMobil | Maus Freres | Schindler Management | Yara |
| Borealis | FERD | Merck | Schlumberger | Zurich Insurance Group |

About The Conference Board

The Conference Board is a global, independent business membership and research association working in the public interest.

Our mission is to provide the world's leading organizations with the practical knowledge they need to improve their performance and better serve society.

1,100+ Top Global Companies are members of our network

Founded 100 years ago in 1916, The Conference Board is an objective, independent source of economic and business knowledge with one agenda: to help our member companies understand and deal with the most critical issues of our time.

120+ Peer-to-Peer Learning Networks (councils) are maintained across the globe at The Conference Board

We conduct research and convene business leaders in forums large and small, public and private. The insights captured through our extensive network feed directly back into our research and meeting agendas, ensuring that our activities remain sharply focused on the key issues of the day.

We work with 91% of the Fortune 500 companies

The Conference Board works within and across three main subject areas – Corporate Leadership; Economy & Business Environment; and Human Capital – to create a unique, enterprise-wide perspective that helps business leaders respond today, anticipate tomorrow, and make the right strategic decisions every day.

3,500+ Top Executives have chosen to be part of our council program in 2015

The Conference Board allows you, your team, and other colleagues throughout your organization to benefit from our global range of products and services, helping you to:

- Get fresh, actionable ideas from expert research and from peer dialogues within and across industries
- Understand regional and global operating environments
- Keep in step with global best practices
- Make better business decisions
- Contribute more effectively to corporate strategy, performance, and citizenship