

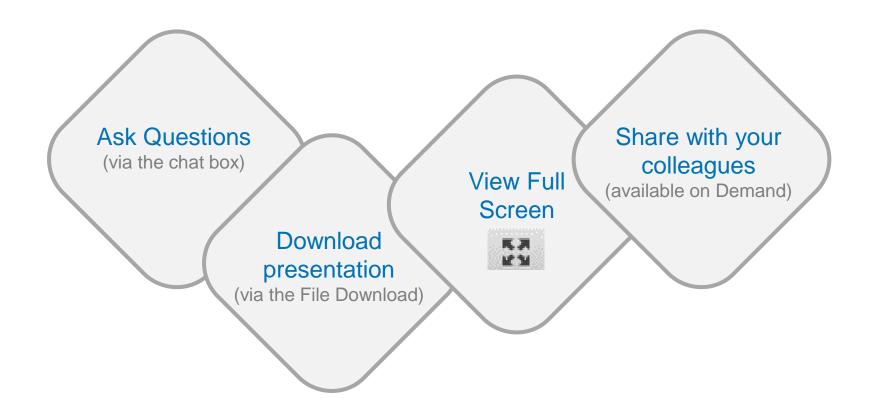
Are Benefit Corporations Beneficial?

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Panelists



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Paul Washington (Moderator) Executive Director, ESG Center The Conference Board



Are benefit corporations beneficial?

Benefit Corporation

A legal form that corporations opt into

The legal status enables firms to pursue both a social mission and profit making as corporate interests. It:

- (1) requires a higher level of purpose, transparency, and accountability
- (2) provides protections and permission to consider the firm's impact on all stakeholders, not just shareholders
- (3) does not change how the firm is taxed; it is taxed like a C-corp or S-corp.

Available in 38 states and, Puerto Rico, Italy, Canada, Ecuador and Colombia

Certified B Corporation

A voluntary **certification** conferred by the nonprofit B Lab

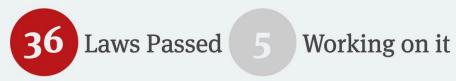
A "B Corps" company:

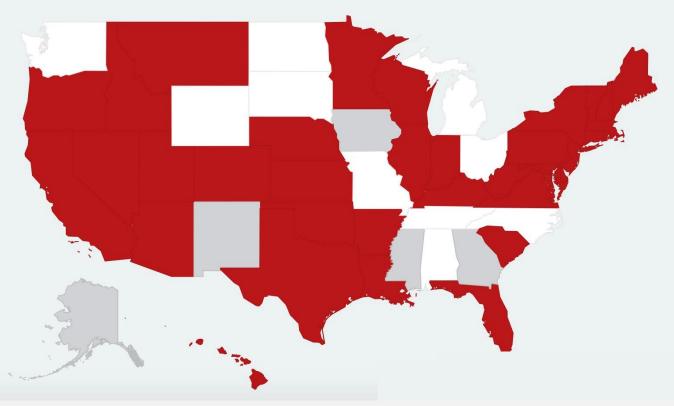
- (1) meets the standards of verified social and environmental performance through the B Impact Assessment,
- (2) satisfies transparency requirements,
- (3) makes a legal commitment to consider all stakeholders (typically, by becoming a benefit corporation)

Any for-profit company in any country can pursue certification (LLCs included)

VS.

State by State Status of Legislation





Some benefit corporations are high profile companies...

... but what is the broader range of firms?

KICKSTARTER









U.S. benefit corporations basic facts

7,704+ benefit corporations incorporated across 35 states between Oct. 2010 and Dec. 31, 2017

Most are new, small, privately held firms.

94% created after state legislation went into effect 6% converted to benefit corporations less than 3% are Certified B Corps

Appx. 50% of benefit corporations are active online.

35% are active online and appear operational

Research design and methods

The study consists of 3 data sets:

- **1.** The only compilation of all known U.S. benefit corps, Oct. 2010 Dec. 2017 an undercount, limited by state record keeping and data access (n=7,404)
- 2. Organizational characteristics of a nationally representative sample

Random sample of 10% of all known firms as of Mar. 2017 (n=570) 40% (n=227) had detailed information online; 51% had an online presence.

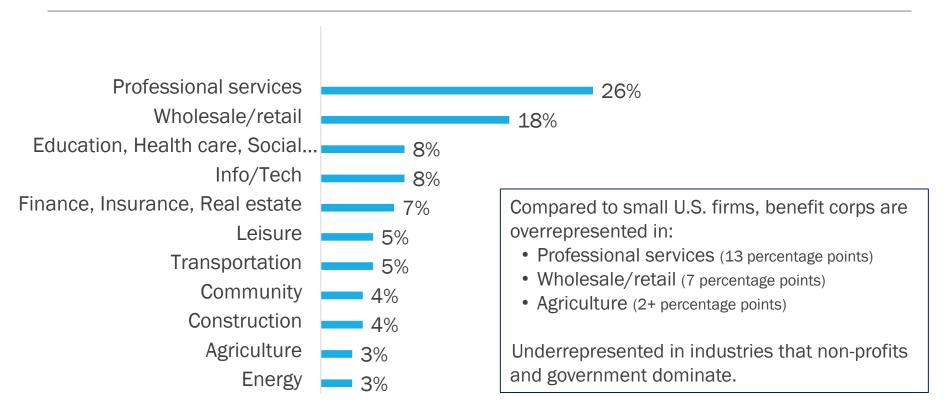
Systematic analysis of content of websites, social media, benefit reports captures firms' own representations of their work, not an audit

3. Descriptive data on state-level process of filing as a benefit corporation

Where are U.S. benefit corporations located? prevalence does not mirror small U.S. firms

	Proportion of benefit corps	Proportion of small U.S. firms*
Oregon	26%	1%
New York	19%	7%
Nevada	18%	1%
Delaware	16%	.3%
Colorado	8%	2%
California	3%	13%
Maryland	2%	2%
Other states	9%	74%

What industries do benefit corporations represent?



Benefit corporations sell a wide range of products, services, and technologies: examples







Zuloo, Inc. (Utah) - investment in affordable toilets for the poor

Healthy Markets (Maryland) – *organizes two farmers markets*



Kinesis (Oregon) - business marketing

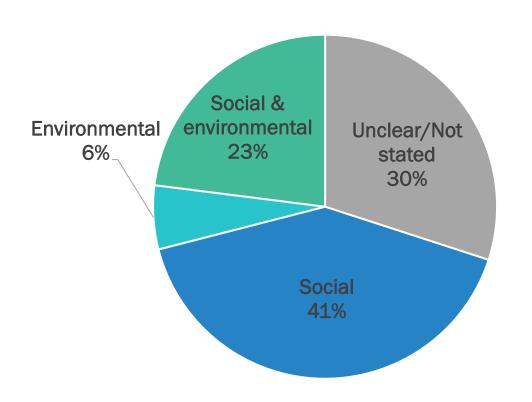
The Tidy Sister (Oregon) – home cleaning



Daye Express (Nevada) – cargo hauler

Delaware Concealed Carry Coalition – gun rights advocacy

How do benefit corporations describe their benefits?



Benefits delivered via

- * Direct services (44%)
- * Indirect services (18%)
- * Products (30%)
- * Fundraising, philanthropy, community service (24%)
- * Operations (21%)

Stated benefits: examples



ER Assist, disaster response consulting in AR: Services & Products, Environmental Impact: community recovery, landfill diversion software, bonus structure based on community improvement



We Labs, coworking space in Long Beach, CA: Services: build community and networking among members



Hera Brands, healthcare hardware in PA: Products: portable devices for healthcare professionals working in homes and communities



Everest Receivable Services, debt collection in Buffalo, NY: Philanthropy/ Volunteer: cancer research bike riding fundraiser, dog rescue, children's charities, food bank

Most do not advertise their legal status.

Does the firm describe itself as a benefit corporation on its website?

10% Extensive description

19% Brief mention

71% No mention

Policy recommendationssupporting benefit corporations

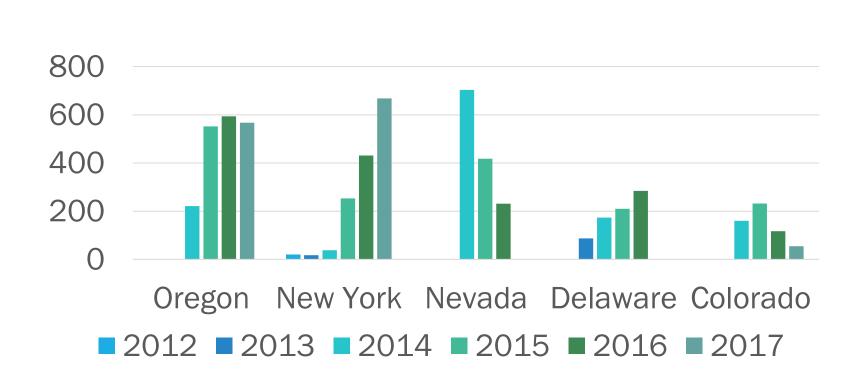
Tailor the law and advocacy to two types of firms: small ups-starts and larger, established companies

Treat the legal form as a business facilitator, not branding

Raise the threshold for becoming a benefit corporation and improve oversight

Appendix

States have varied patterns of incorporation. top 5 states by year, starting post-legislation



A small but not insignificant proportion of benefit corporations are doing something good.

From the study, I (very) tentatively infer:

18% of all benefit corporations appear operational and beneficial

5% appear operational and arguably beneficial

12% appear operational but not evidently beneficial

65% appear inactive or have extremely limited online presence or no presence

Most do not comply with reporting requirements.

Only 6% post a benefit report online in states where required

Reports primarily serve as branding and marketing, not as evidence of good governance.

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