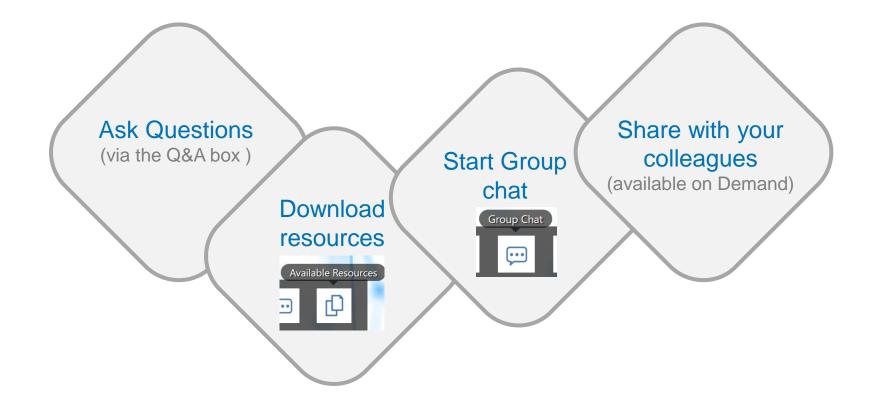


Four Pathways to Agile HR

January 13, 2022 09:00 AM ET [09:00] (New York), 03:00 PM CET [15:00] (Brussels), 10:00 PM SGT [22:00] (Singapore)



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Panelists:



Marion Devine

(Moderator) Senior Human Capital Researcher, Europe The Conference Board <u>Bio</u>



John McMackin, PhD Assistant Professor in HRM and Organisational Behaviour Dublin City University Business School Bio



Defining Agile HR

Agile HR seeks to minimize waste and <u>optimize the</u> <u>flow of value</u> to its customers by organizing the HR function in <u>multidisciplinary</u>, <u>empowered teams</u>, that <u>continuously align</u> with changing business needs by <u>sensing and adapting</u> through open communication while operating in short cycles.



Four Agile HR Operating Principles

1. Optimizing the Flow of Value to Customers

- 2. Multidisciplinary, Empowered Agile Teams
- 3. Transparency
- 4. Continuous Learning



Four Pathways to HR Agility

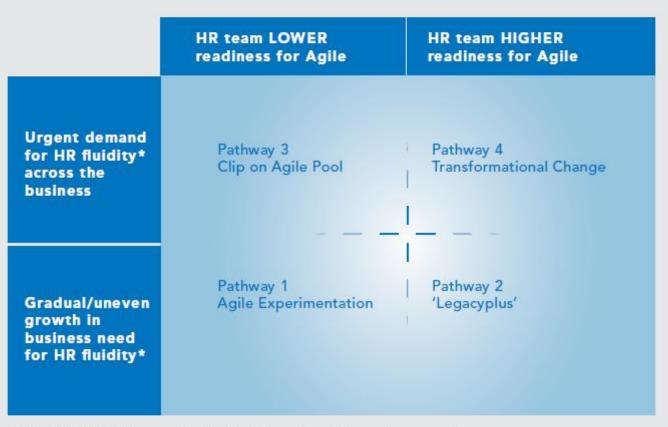


- Pathway 1: Agile HR Experimentation
- Pathway 2: Legacy Plus
- Pathway 3: 'Clip on' Agile Pool
- Pathway 4: Agile HR Transformation



Choosing the best pathway to Agile HR depends on business need and HR readiness

Pathways to Agile HR Operations



* We define HR fluidity as a blend of flexibility, adaptability, and customer focus.



Poll: Where are you on your journey to an Agile HR function?

- Considering Agile as one possible operating model (<u>exploration</u>)
- <u>Planning</u> to move in this direction but not yet implementing
- <u>Early stages of implementing Agile</u> HR/experimenting
- Fully Agile in some HR processes
- Undertaking Agile transformation of the HR function







Next Generation HR

Adaptive capability is the hallmark of nextgeneration HR. COVID-19 has highlighted the competitive benefit of a nimble HR function. This series explores research done on HR transformation, why it is important and what it mean for organizations going forward, featuring HR practitioners and experts.

Access all episodes at <u>conference-board.org/webcast/ondemand</u>



